

2018

ANNUAL REPORT



Our Vision

Inclusive cities where the urban poor utilize opportunities to transform their communities

Mission

To build the capacity of the urban poor to improve their livelihoods and increase their access to land, housing and basic services

Core values

- Centrality of community participation
- Commitment to excellence
- Good governance
- Integrity
- Social responsiveness

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LIST OF ACRONYMS

SDI -	Slum Dwellers International.
NSDFU –	National Slum Dwellers Federation Of Uganda.
NGO –	Non Government Organization
I.O.M –	International Organization for Migration
KYCTV –	Know Your City TV
CSOs –	Civil Society Organizations
SSCOS -	Strengthening Social Cohesion and Stability in Slum Populations in Kampala
STDM –	Social Tenure Domain Model

Message from Programmes Coordinator ACTogether Uganda

Dear friends,

It is with great pleasure that I present to you the 2018 Annual report for ACTogether Uganda. I hope you will find this report both informative and interesting and it gives you broader and deeper understanding of the work undertaken by ACTogether and the Uganda National Slum Dwellers Federation of Uganda.

2018 has been a tremendous year for us as an organization revitalizing the struggle for incremental slum upgrading together with the federation of the urban poor here in Uganda. A key milestone for 2018 was the partnerships established with other civil society organizations, and institutions. This was the back-borne of a new chapter that opened a door to greater influence in transforming urban slums. Efforts to align the interventions to the global sustainable development goals have been key especially towards goal 11 on Sustainable Cities that are safe, resilient, and inclusive.

Our strategic interventions have been significant in localizing the global development framework through multiple project interventions that address the complex urban challenges. The citizens understanding of the sustainable development goals was enhanced through our rich and diverse work stream in form of innovative local solutions.

Overall, the success registered in 2018 is attributed to two exceptional contextual variables; One being

strong organizational human relations approach. Secondly, the promotion of equity, inclusivity and resilience during community interventions. These contextual variables therefore, will always be our rule of thumb in the due time or to the programs/projects that are in the offing, we therefore believe that with the above processes, the organization will not encounter piecemeal projects/activities but rather prompt ones in all our four thematic spheres.

We heartily acknowledge that none of this would have been possible without the support of our donors and development partners. on this we are greatly humbled and we will always count on you for the same intervention as we seek cooperatively to uplift the humanity in urban slums.

We thank you most graciously for making our achievements possible

A handwritten signature in blue ink, reading 'freddie' with '86' written below it.

Frederick Mugisa

Programmes Coordinator- ACTogether Uganda

Message from National Coordinator NSDFU

Dear friends,

The NSDFU and ACTogether, relentlessly continue their intertwined operations to change the face of urban slums in Uganda. Cooperation, information and resilience in the last year have been our driving rituals in attaining our achievements.

Retrospectively, slums in Uganda for a long time have seen a corrosive effect, but fortunately with our strategic intervention and commitment together with the input of our donors, slums in our areas of intervention have gotten a new human face and on behalf of the entire federation, we are profoundly thankful.

From a satisfactory position therefore, I list an array of sectors where the NSDFU and ACTogether Uganda have devoted resources and a great stance in uplifting the lives of urban dwellers, these include livelihood (through increasing and strengthening saving groups), capital projects, mapping, good governance, and documentation initiatives not only in Kampala region but also stretching to other areas of Mbarara, Jinja, Arua, Wakiso, Mbale and Kabale.

Our intervention has also seen a contribution to not only urban dwellers in the aforementioned regions, but all also to Uganda National Development Plan (UNDP2) of a country as a whole. Therefore this necessitates our neutral role as non-state actors between the government and the people.

The report in this case is the relief of exertion from what we have executed as federation and ACTogether in the year(2018) since it portrays out explicitly the initiatives, outcomes plus the modus operandi of our achievements this very year.

I want to cordially thank all partners for the efforts you have invested in the federation work, I also want to remind you that serving humanity is serving God and let this illuminate into our mindsets as we find more solutions that would see us move out of the cave perhaps to see the enlightenment of urban dwellers. Thank you!!!...Okwegatta



- *Nandudu*

*Sarah Nandudu
National Coordinator - National
Slum Dwellers Federation of
Uganda*

WHO WE ARE

ACTogether Uganda is a locally based NGO that was founded in 2006 with the sole purpose of providing technical support to the National Slum Dwellers Federation; and such is affiliated to Slum Dwellers' International (SDI). As the secretariat and technical arm of the Federation, the organisation is charged with developing the programming work of the Federation to improve their quality of life in slums through facilitating secure tenure, better housing services and enhanced livelihood opportunities.

National Slum Dwellers Federation of Uganda (NSDFU) is a movement of the urban poor that consists of community saving groups that save daily and meet at least once per week to discuss community issues and coordinate programs and projects to build upon their strengths and address their concerns. These savings schemes whose members are slum dwellers are networked and federate at the regional and national level. Internationally, the groups are networked with other slum dwellers in over thirty countries under the Shack/Slum Dwellers International (SDI) network.

ACTogether Uganda and National Slum Dwellers Federation (NSDFU) form the Uganda alliance of SDI, execute activities using the **4** different programme components;

- ✓ Community data (Profiling enumeration and mapping)
- ✓ Advocacy and Documentation
- ✓ Livelihoods
- ✓ Slum upgrading capital projects



Our work, contributes to the collective effort of achieving global sustainable development.

Our thematic work streams:



Global Sustainable Development Goals

Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable.

Goal 5: Achieve gender equality and empower all women and girls

Goal 1: Reduce poverty in all its forms

Goal 6: Ensure availability and sustainable management of water and sanitation for all.

Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for all

SCOPE OF OPERATION

Currently, this alliance is operating in all the 5 divisions of Kampala; and in the municipalities of Arua, Jinja, Kabale, Mbale, Mbarara and Nansana.

In the different areas of operation, in 2018, the alliance registered a number of successes presented below;

Description	Achieved
Cities where we work	11
Settlements where we work	76
Savings groups	317
Members (Savers)	5,179
Number of female	3,364
Number of male	1,815
Youth members	650
Settlements profiled	189
Cities profiled	28
Settlements enumerated	53
HH with improved WATSAN	1,042
HH with improved energy	347

AREAS OF OPERATION





PROJECTS

In 2018, ACTogether Uganda and the National Slum Dwellers Federation of Uganda implemented project initiatives through the different program areas; Profiling, Enumeration and Mapping (community data), community livelihoods, advocacy and documentation and projects aimed at achieving her mission of building the capacity of the urban poor to improve their livelihoods and increase their access to land, housing and basic services.

These included;

Project	Donor
Annual SDI support Programme	SDI
Safe and Inclusive Cities Project	DANIDA
Strengthening Social Cohesion and Stability among Slum Populations in Kampala	I.O.M Uganda
Incremental Energy and Service Delivery Model	SDI
Community Led Sanitation Projects	Dioraphte/SDI
Social Tenure Domain Model	UN Habitant

ANNUAL SDI SUPPORT PROGRAMME

Through Slum Dwellers International, the alliance was facilitated to conduct a number of activities aimed at building the Ugandan federation alliance through; National federation meetings, regional federation meetings, settlement and city forums, youth programmes, meetings with government, local peer-to-peer exchanges, working team meetings, savings group mobilization, project planning meetings, know your city campaigns.

In 2018, the alliance carried a number of program activities including; hosting the East African Hub meeting, saving group mobilization, settlement profiling, Ambercourt market enumeration and advocacy, Know Your City TV trainings, and capacity building in advocacy.

East African Hub

As affiliate countries to the Slum Dwellers International, Uganda is part of the East African Hub that forms one of the regions of SDI. The Ugandan alliance was pleased to host the 20th East African hub meeting that brought together the East African affiliate countries to discuss cross-cutting issues, exchange knowledge and best practices, enhance strategies, and brainstorm new ideas and approaches in a collaborative space.

In 2018 the East African Hub primarily focused on understanding the Impact of Eviction as a Result of National Infrastructure Development on Slum Dwellers.



Mobilization of saving groups

The alliance was able to mobilize, revive and register saving groups who form the movement of the urban poor at the settlement, network, regional and national levels thus providing basis for the effective implementation of program activities by ACTogether and the Federation.

Summary of groups mobilized.

NUMBER OF GROUPS	317
NUMBER OF SAVERS	5,179
NUMBER OF MALE SAVERS	1,815
NUMBER OF FEMALE SAVERS	3,364
NUMBER OF YOUTH SAVERS	650

Settlement profiling, enumeration and advocacy

In bid to make the Wakiso federation better understand their settlements and increase the engagement of the federation with municipal actors, the alliance trained youth to carry out data collection in the region. As a result, the trained youth together with their regional leaders and ACTogether Uganda profiled 9 Settlements; 3 from Wakiso Town Council and 6 from Nansana Municipality. The settlements profiled include; Kisimbiri, Mpunga, Namusera, Ochinga, Kazo, Nabweru North, Nabweru South, Nansana West and Nansana East comprises of 30 zones. The settlements were also mapped using GPS thus capturing

data showing their location and 20 saving groups, 4 in Nansana and 16 in Wakiso were mapped to determine their locations.

Additionally, due to the eviction threat in Ambercourt market (which started as an informal market along Kimaka road) in Jinja Municipality. Through negotiation between the local leaders and the administration of the Gadhafi Army Barracks, land was allocated for the market.

In 2018, the market vendors were given a three months' notice to vacate the land a decision that would majorly affect the livelihood of the urban poor in Jinja.

Therefore, in order to ascertain the number of market vendors to be affected, an enumeration was done by ACTogether Uganda and the Federation. The information collected did not only result into the enforcement of security related measures but also helped the Jinja federation, ACTogether Uganda and Jinja Municipal Council to organize advocacy engagements to explore alternatives aimed at realizing a win-win situation between the market vendors and the Uganda Peoples Defence force. This resulted into a petition to the Speaker of Parliament and the Permanent Secretary Ministry of Defence and Veteran Affairs that later successfully led to the immediate halting of the eviction as directed by the permanent secretary to pave way

for further engagements and dialogue for a meaningful consensus.

KYCTV Training

Documentation team refresher training and Expansion of the Know Your City TV Crew was done to improve access to information from communities through the Know your city TV. The trainings have improved the quality of reports produced by the federation regional secretaries and coordinators by incorporating in a visual dimension. The Know Your City TV crew/team was also expanded to the regions of Kabale, Mbale and Mbarara thus posing great impact to documenting issues/federation activities at both settlement and city level through photos, blogs and reports.

Capacity building in advocacy

Advocacy Team Training conducted in Kampala, Mbarara and Kabale aimed at building a vibrant federation of the urban poor, which not only represents their interests but can effectively use the tools and resources available to advocate for more responsive governance that addresses their daily challenges. The training focused on equipping the federation with tools that can be used in their quest for inclusive cities. A team of 40 federation members were trained, who will be instrumental in spearheading the process of advocating for services and inclusion in their respective cities.



SAFE AND INCLUSIVE CITIES PROJECT

ACTogether Uganda in 2018 was pleased to partner with Plan International Uganda and UYDEL in a project specifically in the program component of Safe communities under the safe and inclusive Cities project; whose goal is to; have a diverse and strong civil society, influence urban governance and development processes and contribute to making cities safe and inclusive for young women and men.

Project specific objectives

- Urban violence and conflict affecting young women and men have declined in fragile urban areas targeted by the strategic partnership
- Vulnerable and excluded young people, especially young women, working in the urban informal sector are enabled to engage in decent work in cities targeted by the strategic partnership
- Through strong CSOs, young women and men are influencing urban governance and planning on safety and economic opportunities in cities targeted by the strategic partnership
- Civil Society effectively generates and uses knowledge to ensure evidence-based responses to urban violence and fragility affecting young women and men.

A number of achievements have been registered in bid to reduce violence and crime amongst young men and women between 15 and 24 years in Kampala suburbs; This was done through an inclusion of youth in the campaign to end violence and crime by engaging them in different activities that can foster safety in the neighbourhood.

Mobilization of young men and women

Vulnerable young men and women from the 10 parishes; Kagugube, Kamwokya, Nankulabye, Lungujja, Bwaise II, Makerere III, Banda, Mbuya, Kibuye I and Katwe I were mobilised to participate in the Safe and Inclusive Cities Project. A part of the mobilisation drive, youth groups/clubs were also formed as tabulated below;

Division	No. of Youth mobilized	No. of youth groups	Male	Female
Makindye	147	5	85	62
Nakawa	98	6	51	47
Kampala Central	151	5	95	56
Lubaga	72	4	45	27
Kawempe	57	2	27	30
Total	525	22	303	222

Safety boot camp

A team of 25 youth from the different project areas were trained on safety and the use of the GPS in bid to enable them; collect Data (Profiling & Enumeration) about community Safety, Identify and Map security hot spots (Safety Audits), develop settlement safety plans (youth-led safety

initiatives), Sensitize and train Youth groups and relevant stakeholders on Safe neighbourhoods.

With the built capacity, the youth were able to;

Conduct community safety audits identifying risk and protective factors of their settlements. A total of five settlement safety audits were conducted in Nankulabye - Lubaga Division, Banda - Nakawa Division, Bwaise I - Kawempe Division, Kibuye I - Makindye Division and Kagugube - Kampala Central Division and mapped using the GPS, and came up with safety profiles..

Safety Dialogues and Community Social Responsibility

The youth spearheaded the different dialogues on safety; sensitization on traffic laws, neighbourhood safety and awareness campaigns on Sexual, Reproductive Health Rights and city dialogue under the theme; *“Making Neighbourhoods and Public Transport Safer for young men and women”*. During the neighbourhood safety dialogues, safety committees were formed, these were follow-up on all the safety issues identified.

Additionally, a series of community social responsibility campaigns through general cleaning were held in all the five divisions of Kampala Through this the youth demonstrated to their fellow community members the importance of coming together and joining hands as one to address such issues affecting them. The success of these activities provided a basis on which future interventions led by the youth and aimed tackle problems affecting them as a whole can be implemented with the cooperation of the rest of the community.

STRENGTHENING SOCIAL COHESION AND STABILITY IN SLUM POPULATIONS IN KAMPALA (SSCoS)

The SSCoS project implemented entirely through the livelihood component is a three year European Union Funded pilot project aimed at addressing the sources of inter-communal conflicts in slum populations of Kampala. This is mainly achieved through, employment creation for the vulnerable youth as a way of reducing the risk to extremism thus strengthening community cohesion around shared development assets. This project was launched in 2017 and is jointly implemented by ACTogether Uganda/ NSDFU, AFFCAD and the IOM-Uganda.

The SSCoS project was first implemented in Bwaise III, Kawempe Division, in 2018 the project was scaled to Makindye covering Kabalagala and Katwe parishes. At the end of the year; 36 youth from Katwe and Kabalagala benefited as individuals through the project's small business start-up, while 97 community members; 68 women and 29 men benefitted under the cooperative initiative.

A number of engagements were made; Cooperative Annual General meeting, monitoring and evaluating businesses of key beneficiaries in bid to assess the progress and the impact created by the intervention.

The table below is a summary of the innervations made;

Intervention	No. of beneficiaries	Amount
Cooperative loans	97	118,699,695
Small Business Start-up kits	36	





INCREMENTAL ENERGY SERVICE DELIVERY MODEL

The Incremental Energy Service Delivery Model project piloted in 2017 is funded by Slum Dwellers International and managed by National Slum Dwellers Federation of Uganda and ACTogether Uganda in partnership with Jinja Municipal council that leveraged a 10% subsidy for 650 solar home systems and securing support for a pilot for solar-powered off-grid public street lighting.

The project aims at providing an affordable and reliable energy service to the residents of Jinja; Walukuba and Masese – Kibugambata inform of solar household systems and solar street lighting thus providing access to affordable, reliable, sustainable and modern energy for all as stipulated in the seventh Sustainable Development Goal.

This project has enabled the; establishment of the community cooperative society concerned with incremental upgrading and basic energy service provision with a membership drawn from Jinja regional federation and community capacity building of the community in installation and maintenance of solar systems. In 2018, the federation was able to install 20 street lights in Kate and Kulazikulabye roads and finalize the procurement of the 650 solar household lights that will be installed in 2019.

With the installed solar-powered street lights in Kibugambata, access to clean and renewable energy for the urban poor is improving their safety, boosting small scale businesses that operate in the night, protecting the environment and ultimately leading the upgrading settlement.

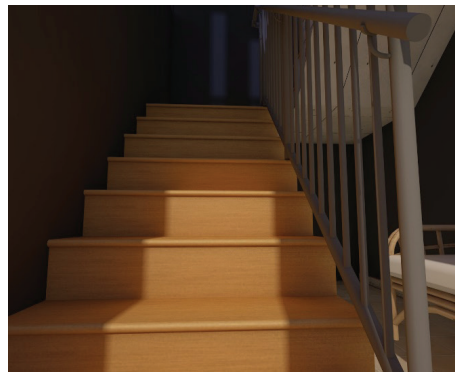
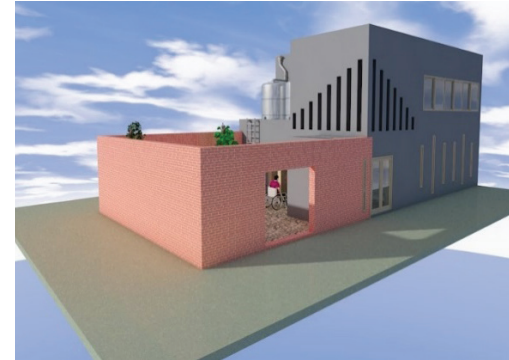
COMMUNITY DRIVEN SANITATION FACILITIES

As part of the slum upgrading initiatives, ACTogether Uganda and National Slum Dwellers Federation of Uganda (NSDFU) have developed and implemented effective and sustainable sanitation solutions, including the construction and management of communal toilet facilities across several informal settlements and cities in Uganda. These communal sanitations have proved to be a means through which the lives of the urban poor have improved in Uganda.

The organization has been holding discussions aimed at scaling up the initiatives to other regions of operation. In 2018, with hope of funding from Dioraphte and other partners, the organization came up with architectural designs for sanitation facilities for three informal settlements in three cities; Kampala, Kabale and Arua. The sanitation facilities are envisioned to be clean, safe, accessible, affordable, and self-sustaining directly benefiting 1,725 people on a daily basis.

Each toilet facility will include the following services:

- Gender-separated toilets, washbasins, and shower facilities
- Accessible toilet for people with disabilities (PWDs)
- Natural ventilation and adequate lighting by harnessing solar energy
- Access to safe and clean water points around the facilities in the settlements
- A multi-purpose community hall for community mobilizing and organizing in order to catalyze further development in the respective settlements and cities.



SOCIAL TENURE DOMAIN MODEL

ACTogether Uganda managed to provide technical support to GLTN (Global Land Tools Network) country partners like the Ministry of Lands housing and Urban development (MoLH&UD) and Uganda Community Based Organization for Women and Children (UCOBAC) to secure land rights for farmers and women in Pader and Adjuman Districts. The technical support on the use of pro-poor land tools like Social Tenure Domain Model (STDM) was aimed at ensuring registration of land rights so as to increase on farmers' ability especially women to access, use and own land that would eventually increase on food production, increase value of land, resolve land conflicts and obtain tangible legal documents that can be used as collateral/ security during land business related transactions. As a result of the technical support rendered to vulnerable communities and UCOBAC in form of trainings and data collection, over 1,000 Certificates of Customary Ownership were issued both in Pader and Adjuman.

As result of the entire process, capacity was built among partner organizations like UCOBAC field staff and Area land committee in executing inspection reports and mediation roles that they are to continue with while they carryout field demarcation visits on community land. ACTogether Uganda was also able establish strong working partnerships with other organizations and Ministry of Lands Housing and Urban development aimed at pushing forward the use of pro-poor tools while securing tenure for the urban and rural poor.



Some of the beneficiaries of CCOs in Pader during the issuance ceremony presided over by the State Minister for Lands, Honorable Percise Namuganza



The Ugandan Alliance as a Learning Centre

The work of the Ugandan alliance has continued to provide a learning space for inclusive and sustainable urban development informing academia, civil society and other stakeholders in urban development.

The Ugandan Alliance has continued building partnership with academic institutions locally and internationally. This has led to the continued annual hosting of the students from the university of Manchester and field practice opportunities to students from local universities which is instrumental in building the gap between theory and practice in the urban arena.

In 2018, apart from the local students, the alliance hosted 20 students from the University of Manchester in Jinja at the Jinja Material Learning Centre and community hall who had their learning around collective slum upgrading in the developing countries with peculiar focus on savings, livelihood, projects and data with support from the Jinja region federation, ACTogether Uganda and Jinja Municipal Council.

AGORA URBAN COMMUNITY ASSESSMENT

AGORA Urban community assessment- study conducted jointly with IMPACT, ACTED, KCCA, NOWEGIAN REFUGE COUNCIL, and ACTOGETHER UGANDA/NSDFU

The research was focused on 9 vulnerable urban settlements in Kampala using a multi-sectoral perspective in response to the recent refugee surge in Uganda, Kampala specifically as a primary destination for refugees from South Sudan, the Democratic Republic of the Congo, and Somalia.

Due to a large numbers of refugees that seek opportunities in urban centres, and many make their way to the capital Kampala, the research focused on assessing vulnerability and level of access to opportunities in terms of work and other services. For more information on the study, follow link: <https://www.kcca.go.ug/news/302/Kampala-Urban-Refugees-And-Host-Community-Needs-Report-2018>

RESEARCH



SPATIAL INEQUALITIES IN TIMES OF URBAN TRANSITIONS

This is household survey which was implemented in two African countries; Uganda and Somaliland by a consortium of organizations; the Institute for Housing and Urban Development Studies (IHS) based in The Netherlands, The Development Planning Unit (DPU) and IPE Tripleline Organization, both based in London, REDSEA Cultural Foundation in Hargeisa, Makerere University in Kampala. The survey targeted four cities; Arua and Kampala in Uganda and Hargeisa and Berbera in Somaliland.

In Uganda, due to partnership of ACTogether Uganda/ Federation with Makerere University, data collectors from the federation were brought on board to engage

in data collection together with the students from Makerere University.

The research absorbed issues around interlinked components of; Land Market Assessment, Spatial Assessment, Land Biographies and Spatial Justice thus enabling the assessment of information concerning the composition of people living in the different households, economic status, migration rates, terms and conditions of land acquisition, the tenure security, access to amenities and mobility within the city for Arua municipality and Kampala metropolitan areas; Hoima and the Jinja Corridors.

MASTER CHEF CLEAN ENERGY COOKING CHALLENGE

In 2018, the Executive Director of Slum Dwellers International led a campaign on clean energy cooking in all the affiliate countries as a means of creating climate change awareness. In the Ugandan alliance, the clean energy cooking challenge brought together federation representatives from all the 11 regions of operation. Each region had 1 representative to participate in the cooking challenge that was done at Old Kampala Secondary School.

The cooking challenge availed an opportunity for the chefs to showcase their cooking expertise; using clean energy to creatively cook their selected food in the a

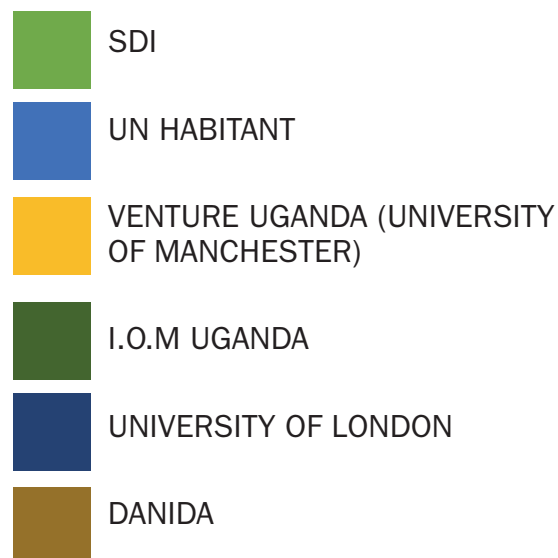
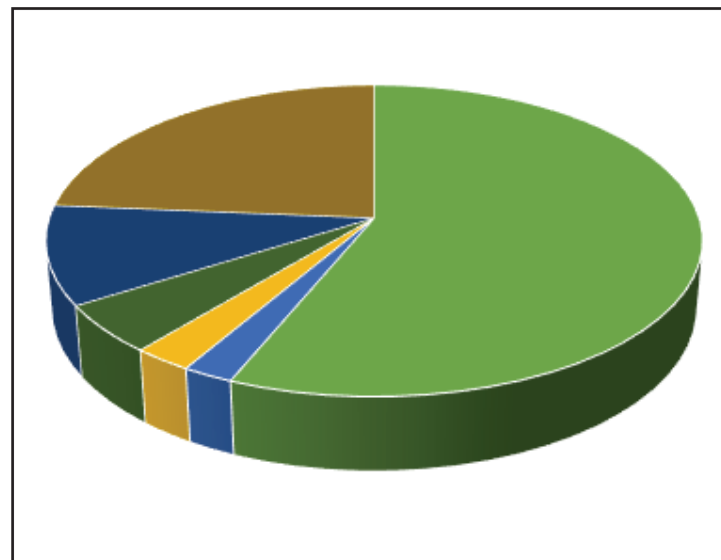
shortest possible time while coming up with the most tasty and best looking dishes that can be appealing to the food testers(judges) who determined the winner of the cooking competition. The competition was also an ice breaker to most of the federation members that had taken a long time without engaging in a collective activity.

At the end of the completion, the judges' verdict was announced: Arua emerged the winner, followed by Nakawa and Jinja. All the participants were awarded gifts with the overall winner getting the opportunity to represent the Ugandan federation in Nairobi for the grand finale.

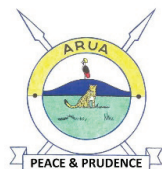


FINANCIALS

Donor	Amount (UGX)
SDI	779,504,051
UN Habitant	30,600,000
Venture Uganda (University of Manchester)	35,578,800
I.O.M Uganda	70,000,000
University College of London	142,293,540
DANIDA	327,879,728
Total	1,385,856,119



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